
Infrastructure Management – Forecasting the Changes to 2030

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Management*



Agenda

- NZ Doing Well
- Fiscal Challenges
- Population and Demography
- Future Implications – Planning
- Future Implications – Transport
- Future Implications – Utilities
- Future Implications – Parks and Property
- Resolving the Triangle
- Doing More With Less

63 page paper and these slides will be available on Ingenium Conference website and waughinfrastructure.co.nz



Top of the Class

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2012 index rankings

Overall rank*	Country	Global competitiveness	Ease of doing business	Global innovation	Corruption perceptions	Human development†	Prosperity
1	Sweden	4	13	2	4	10	3
2	Denmark	12	5	7	1	16	2
3	Finland	3	11	4	1	22	7
4	Norway	15	6	14	7	1	1
5	Switzerland	1	28	1	6	11	9
6	New Zealand	23	3	13	1	5	5
7	Singapore	2	1	3	5	26	19
8	United States	7	4	10	19	4	12
9	Netherlands	5	31	6	9	3	8
10	Canada	14	17	12	9	6	6
11	Hong Kong	9	2	8	14	13	18
12	Australia	20	10	23	7	2	4
13	Britain	8	7	5	17	28	13
14	Germany	6	20	15	13	9	14
15	Ireland	27	15	9	25	7	10

Sources: World Economic Forum; World Bank; INSEAD and World Intellectual Property Organisation; Transparency International; UNDP; Legatum

*Based on equal weighting of indices †2011 ranking

Source: *The Economist*
Date: 2 February 2013



Government Expenses and Revenue 2010-2060

(% of nominal GDP)	2010	2020	2030	2040	2050	2060	Δ
Health	6.9	6.9	7.9	9.1	10.1	11.1	4.1%
Superannuation (NZS)	4.4	5.3	6.5	7.2	7.3	8.0	3.6%
Education	6.2	5.2	5.1	5.1	5.1	5.2	-1.0%
Other Op. Allow. Covered (e.g. Justice)	8.3	7.4	7.4	7.5	7.5	7.6	-0.7%
Non-NZS Welfare	6.8	4.9	4.6	4.3	4.1	3.9	-2.9%
Debt-financing costs (DFC)	1.2	1.9	2.6	4.3	7.1	11.4	10.2%
Total Expenses	33.9	31.6	34.1	37.5	41.2	47.2	13.4%
Revenue (majority tax)	30.2	32.3	32.6	32.5	32.5	32.6	2.4%
Gap to Balance Budget	3.7	-0.7	1.6	5.0	8.7	14.7	10.9%
Gap excluding DFC	2.5	-2.6	-1.0	0.8	1.7	3.2	0.8%
Core Crown Net Debt	14.1	30.8	42.3	73.8	125.3	203.8	189.7

Source: NZ Treasury
Date: February 2013



Council Debt Reaching Limits

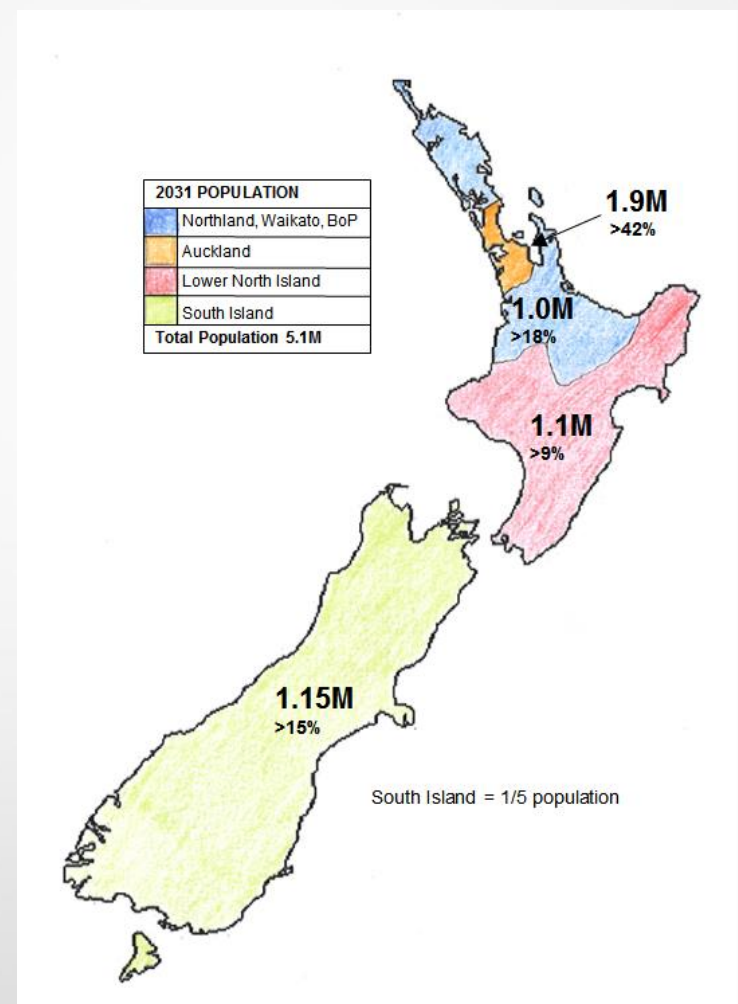
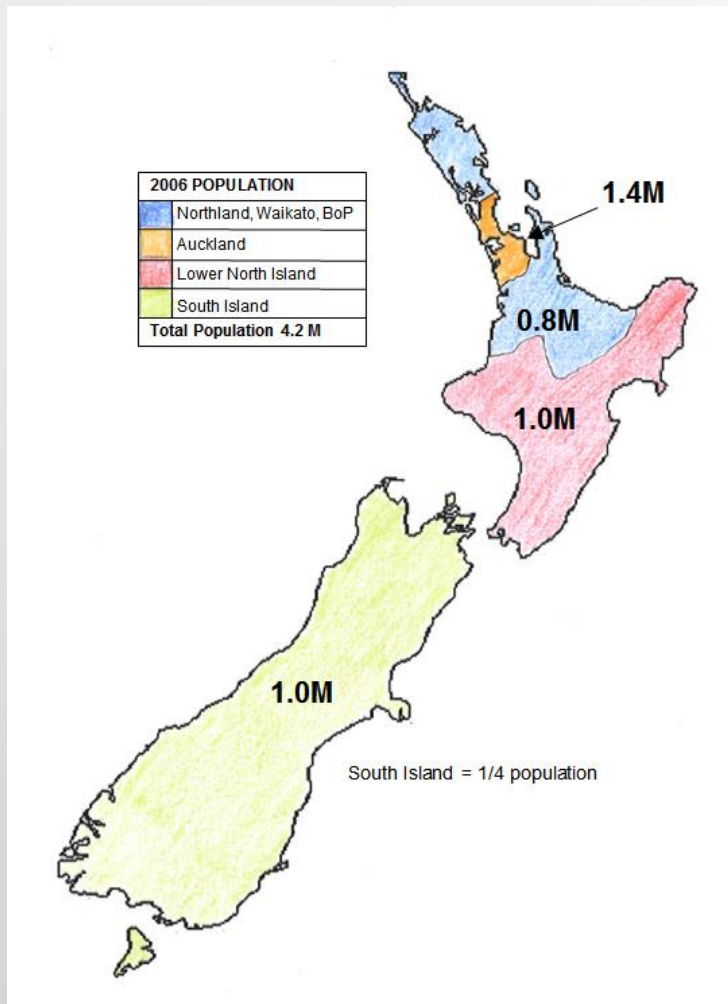
Average Debt per Ratepayer					
Group	2008	2009	2010	2011	2012
Metro Group	5,172	6,507	7,407	8,477	9,273
City Group	3,976	1,413	4,605	4,758	5,173
Prov/Rural Group	2,338	2,772	3,174	3,430	3,811
Rural Group	1,873	2,124	2,136	2,430	2,475
Total of all Groups	2,642	3,055	3,391	3,706	4,026
Total of all Groups (including Auckland)	2,681	3,112	3,441	3,834	4,176

- 2002 \$1500 acceptable debt, \$3000 max
- Inflation adjust \$2000 acceptable, \$3900 max
- Current Average Debt \$4000 but interest rates are lower – for now. Metro/City higher debt

Source: Larry Mitchell Local Government League Table
Date: March 2013



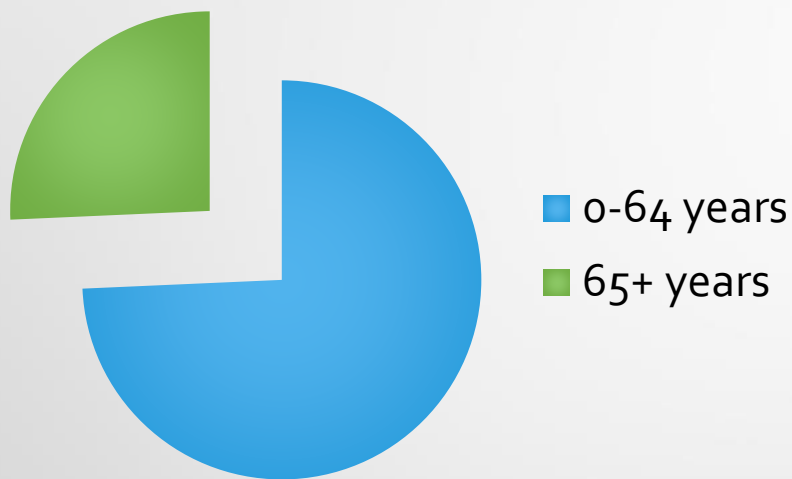
New Zealand Population Changes



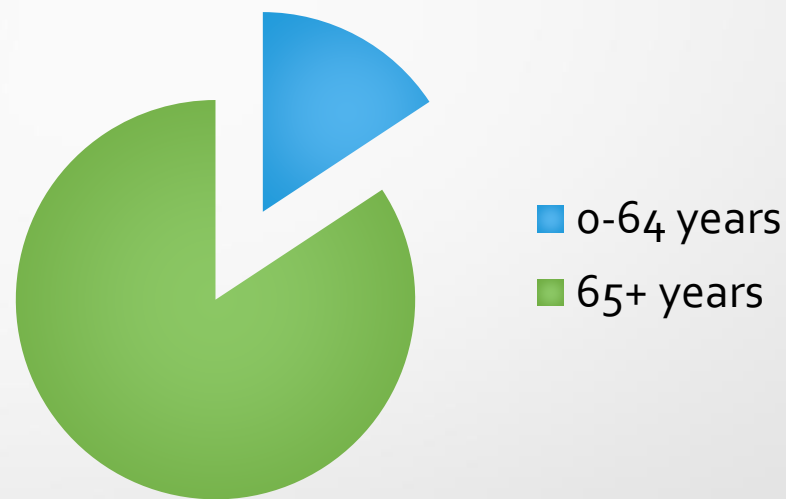
Source: National Infrastructure Plan
Date: 2011

Canterbury Projected Growth 65+ years

**Canterbury
1996-2011**



**Assumed ANM 2,760 from 2021
Canterbury
2011-2031**



Source: Professor Natalie Jackson, NIDEA
Date: February 2013



NZ Still Developing Infrastructure

	NZ	Scotland	Ireland	Finland	Norway	Denmark
Land Area (sq. km)	268,680	78,352	70,289	304,473	307,442	42,394
Population (m) 2009 est.	4.3	5.2	4.4	5.3	4.6	5.5
Population (m) of largest city 2009 est.	1.4	1.2	1.6	1.3	0.6	1.8
Railways (km) 2006	4,128	2,745	1,919	5,919	4,114	2,667
Roads (km) 2006	93,576	55,838	96,602	78,821	92,946	72,362
Expressways (km)	171	1160	200	700	664	1032
If additional Expressways to 2030+	552					
Transport Ranking (IMD)	31	24 (UK)	35	7		4

Source: NZCID, Insights for NZ – Infrastructure Development in Comparative Nations
Date: October 2010



Possible Future Expressway Construction



Source: NZTA Road Maintenance Task Force Better Asset Management, Planning and Delivery

Date: 13 March 2012

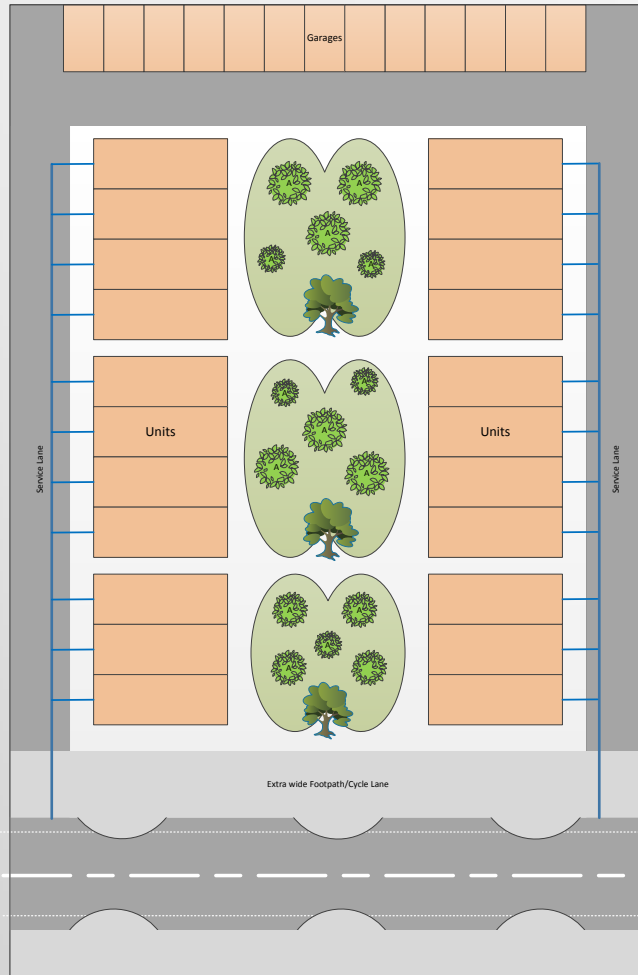


Intensification to Town Centres



Source: Waugh Infrastructure Management
Date: March 2013

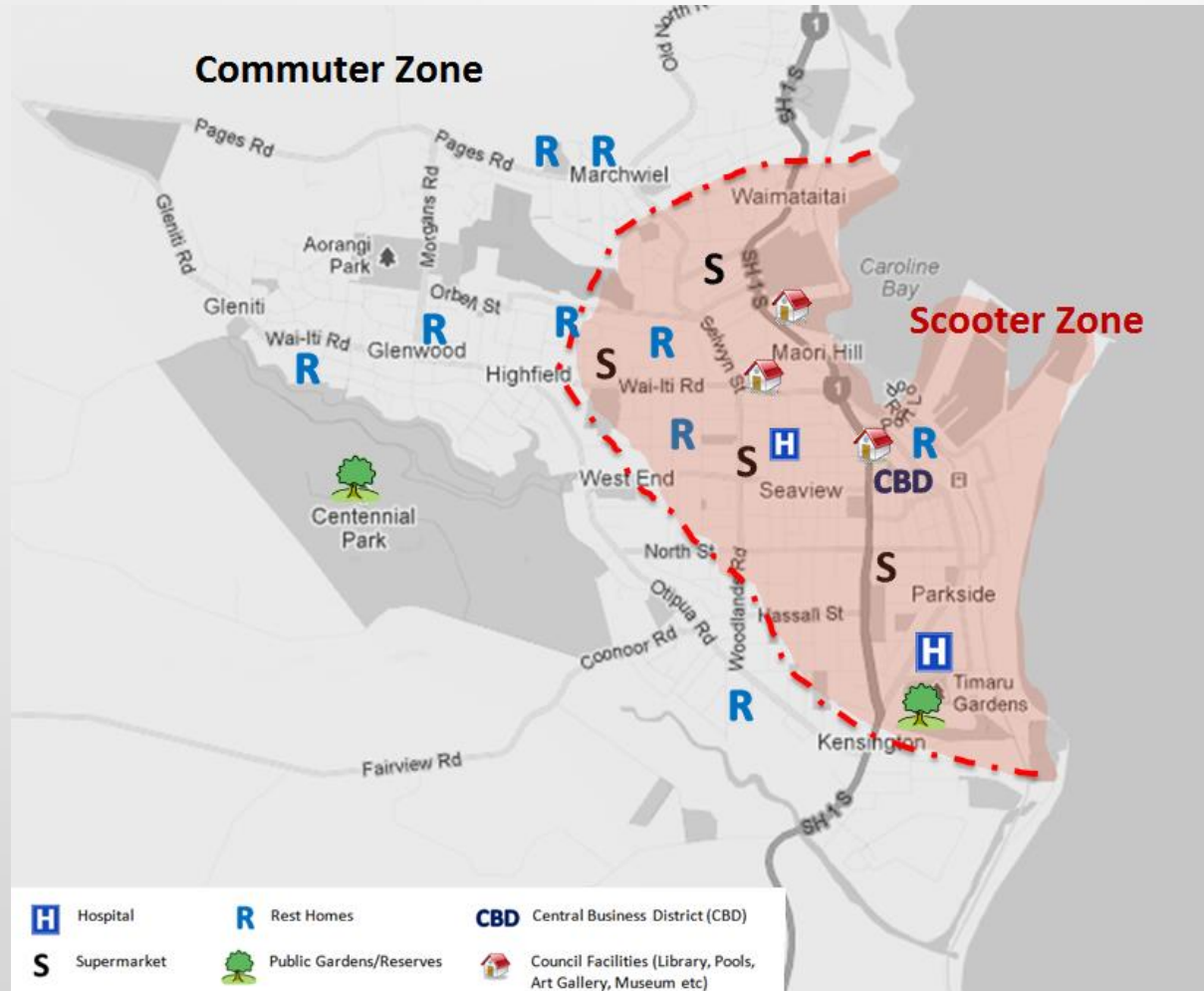
New Development Layouts



- Multiple Units per site
- Central common green
- Rear narrow service lanes
- Garaging / Storage
- Less cars, smaller cars
- More scooters
- More bicycles, cycle lane
- Wider footpath
- Traffic calming, narrower carriageway
- More public transport
- 2nd tier rental cars for market

Source: Waugh Infrastructure Management
Date: March 2013

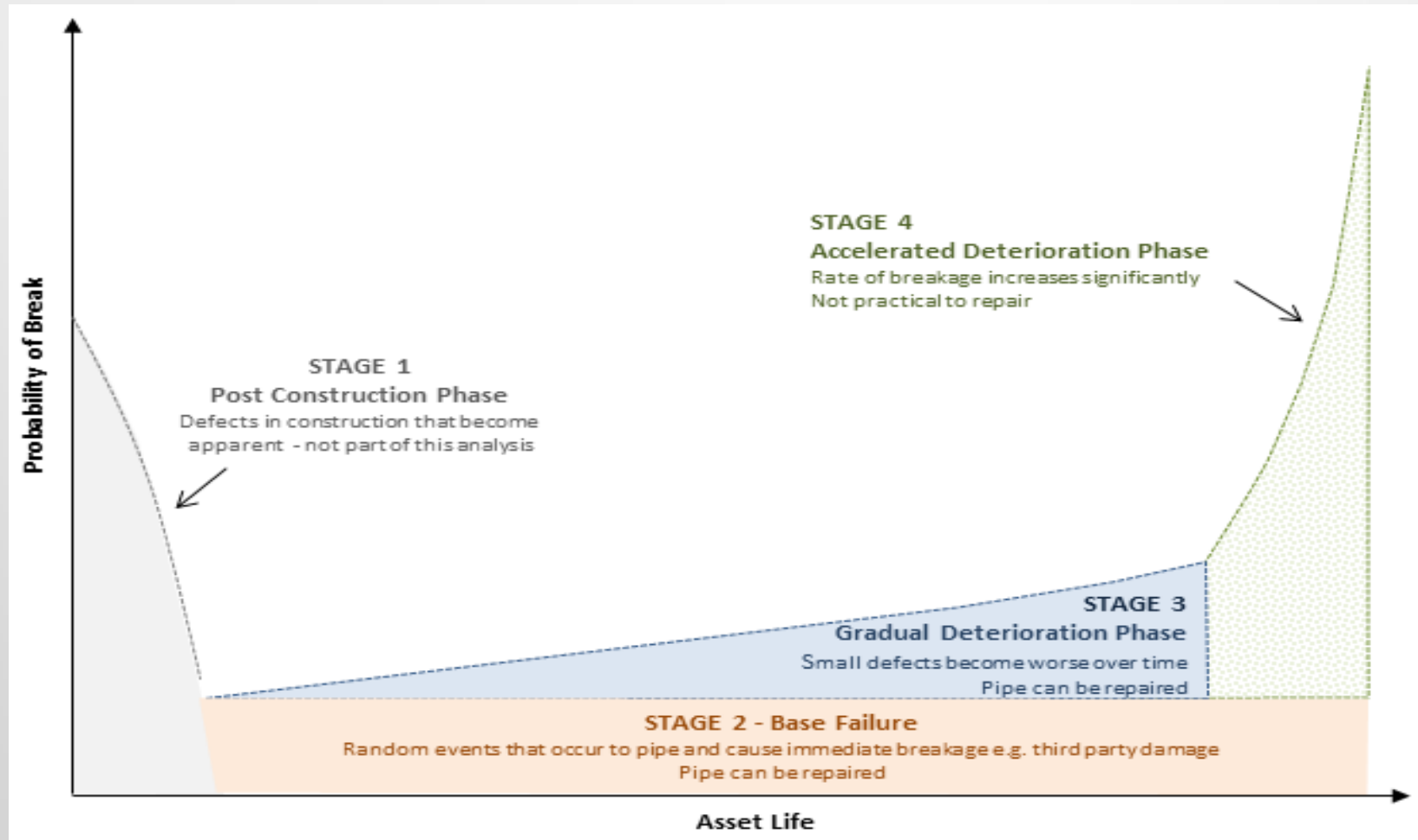
Transportation Scooter and Commuter Zones



Source: Waugh Infrastructure Management
Date: March 2013



Utilities – Renewal Peak in next 30 years



Source: Dr Theunis.F.P. Henning, IDS Ltd
Date: May 2013



Parks And Property – More Demand?



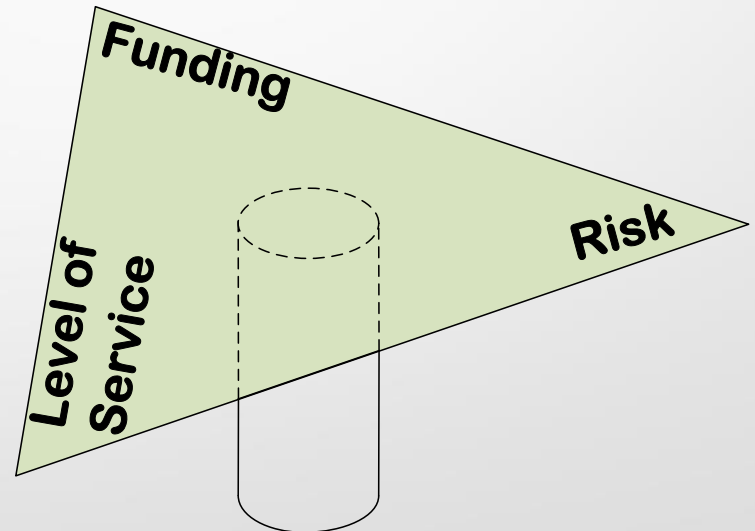
- Changing Urban forms – different assets?
- More demand for recreational assets
- How to fund in a constrained fiscal environment
- More use of volunteers?

Resolving the Budget-LOS-Risk Triangle

The combined consideration of Funding, Level Of Service and Risk

Initiated through the Road Maintenance Task Force

Is this a platform for 2015?

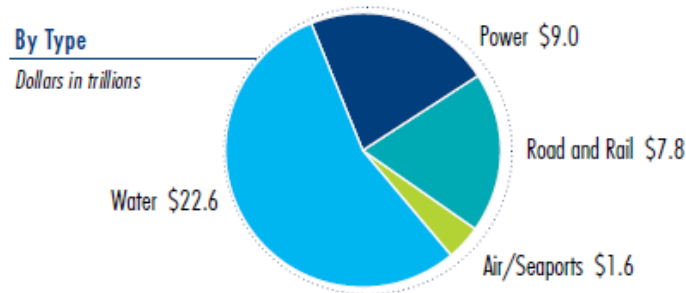
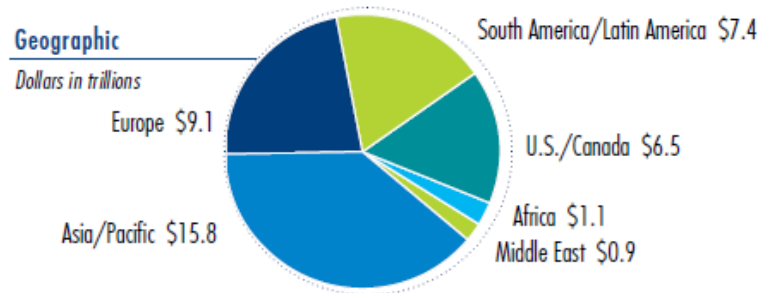


Source: Waugh Infrastructure Management
Date: March 2013



Engineering Skills Shortage – the major constraint?

Total Projected Cumulative Infrastructure Spending 2005-2030



Source: Booz Allen Hamilton, Global Infrastructure Partners, World Energy Outlook, Organization for Economic Co-operation and Development (OECD), Boeing, Drewry Shipping Consultants, U.S. Department of Transportation

2005-2030 USD \$41 Trillion public infrastructure spend (15.8T in Asia-Pacific). No shortage of work for Engineers



Summary – AM to 2030

- Fiscal constraint for the whole period to 2030 and beyond
- Shifts of population and expenditure to upper North Island
- Most growth will be 65+ population
- Multiple urban network and space changes predicted
- More modelling required to optimise use of scarce resources
- Resolve the budget, level of service, risk triangle
- Shortage of engineering resources predicted
- **Make sure you are building the right assets in the right place, in the right form (no fiscal room for wasting money)**



Questions?

